#### SCOTT COUNTY VIRGINIA SCHOOLS

Phone: 276-386-6118 Fax: 276-386-2684 http://scott.k12.va.us

#### **Board Meeting Agenda (Regular Meeting)**

Date: May 2 2017 (Tuesday)

Time: 6:30 p.m. Regular Meeting

Location: Scott County School Board Office, 340 East Jackson Street., Gate City, VA 24251



- 1. Call To Order
- 2. Moment of Silence/Pledge of Allegiance
- 3. Items to Add to Agenda/Approval of Agenda
- 4. Approval of Minutes April 4, 2017 Regular Meeting
- 5. Approval of Claims
- 6. Recognition of April Addington Teacher, Twin Springs High School
- 7. Head Start Training Kathy Wilcox & Judy Calton
  - A. Overview of 2016 Performance Standards
  - B. Roles & Responsibilities of School Board
- 8. Head Start Approvals Kathy Wilcox & Judy Calton
  - A. Approval of Head Start Recruitment Plan for 2017-2018
  - B. Approval of Head Start Criteria, Selection and Enrollment
  - C. Approval of Head Start Financial Breakdown for March 2017
- 9. Public Comment
- Items by Scott County Career & Technical Center Supervisor Ralph Quesinberry
   A. 2017-2018 CTE Local Plan and Budget Application Perkins Funds
- 11. Superintendent's Report
  - A. Approval of Second Semester School Allocations for 2016-2017
  - B. Report on the AdvancED Accreditation Commission: GCHS, RCHS, TSHS
  - C. Approval of Membership VSBA Services 2017-2018
  - D. Discussion/Approval of Memo of Understanding for School Resource Officers
  - E. Discussion/Approval of Measurement & Verification on Performance Contract for 2017-2018
- 12. Closed Meeting: Motion to Enter (Specify Items)
- 13. Motion to Return to Regular Meeting and Certification of Closed Meeting
- 14. Items by Supervisor of Personnel and Student Services Jason Smith
  - A. Approval of Mentor Stipends for 2017-18 School Year
  - B. Approval of Overnight Field Trips
  - B. Personnel
- 15. Adjourn

Next Meeting: Scott County School Board Office - Tuesday, June 6, 2017

# D R A F T SCOTT COUNTY SCHOOL BOARD MINUTES OF REGULAR MEETING TUESDAY, APRIL 4, 2017

The Scott County School Board met for a regular meeting on Tuesday, April 4, 2017, at the Scott County School Board Office in Gate City, Virginia, with the following members present:

William "Bill" R. Quillen, Jr., Chairman David M. Templeton, Vice Chairman Linda D. Gillenwater Larry L. Horton Gail L. McConnell Lon Stephen "Steve" Sallee, Jr. ABSENT: None

OTHERS PRESENT: John Ferguson, Superintendent; Jason Smith, Assistant Superintendent; K.C. Linkous, Clerk Of The Board/Human Resource Manager; Beverly Stidham, Deputy Clerk/Purchasing Agent; Will Sturgill, School Board Attorney; Robert Sallee, Supervisor of Building Services; Brenda Robinette, Supervisor of Special Education; Rhonda Kilgore, Virginia Professional Educators Representative; Pat Davis, Teacher; Amanda Clark, Heritage TV; Nancy Godsey, Citizen; Nick Shepherd, Times-News.

<u>CALL TO ORDER/MOMENT OF SILENCE/PEDGE OF ALLEGIANCE</u>: Chairman Quillen called the meeting to order at 6:30 p.m. The audience observed a moment of silence and Mr.Templeton led in citing the *Pledge of Allegiance*.

APPROVAL OF AGENDA: Chairman Quillen stated that Item 6 needs to be tabled until the May 2, 2017 meeting. On a motion by Mr. Templeton, seconded by Mr. Horton, all members voting aye, the Board approved the agenda with Item 6 being tabled until the May meeting.

<u>APPROVAL OF MARCH 7, 2017 REGULAR MEETING MINUTES:</u> On a motion by Mr. McConnell, seconded by Ms. Gillenwater, all members voting aye, the Board approved the Tuesday, March 7, 2017 Regular Meeting Minutes as submitted.

<u>APPROVAL OF MARCH 20, 2017 SPECIAL MEETING MINUTES:</u> On a motion by Mr. Horton, seconded by Mr. Templeton, all members voting aye, the Board approved the Monday, March 20, 2017 Special Meeting Minutes as submitted.

<u>APPROVAL OF CLAIMS</u>: On a motion by Mr. Horton, seconded by Mr. Sallee, all members voting aye, the Board approved claims as follows:

School Operating Fund invoices & payroll in the amount of \$000,000.00 as shown by warrants #0000000-000000 & electronic payroll direct deposit in the amount of \$0,000,000.00 & electronic payroll tax deposits in the amount of \$000,000.00. Cafeteria Fund invoices & payroll in the amount of \$000,000.00 as shown by warrants #0000000-0000000 & electronic payroll direct deposit in the amount of \$00,000.00 & electronic payroll tax deposit in the amount of \$00,000.00. Head Start invoices & payroll totaling \$00,000.00 as shown by warrants #00000-00000.

<u>APPROVAL OF COMPETITIVE HEAD START EXPANSION GRANT:</u> On a motion by Mr. Templeton, seconded by Mr. Horton, all members voting aye, the Board approved the Competitive Head Start Expansion Grant as presented. (Appendix )

APPROVAL OF SPECIAL EDUCATION ANNUAL PLAN/PART B FLOW THROUGH
GRANT: Ms. Brenda Robinette, Supervisor of Special Education, presented a request from the
504/Special Education/Gifted Advisory Committee. She explained that even though student enrollment has
dropped for the county by approximately 113 students, special education numbers have risen from 607
students to 628 as of December 1, 2016. Ms. Robinette also stated that the VDOE has placed a copy of 10
students to one teacher and paraprofessional in the life skills programs where children spend more that 50%
of their time and for Autistic Children that Teacher/Student ratio is one teacher for 8 students. She stated
that Scott County Schools has two classes that are over that requirement, both at Shoemaker Elementary.
Ms. Robinette said that in addition, special education teachers who work directly with classroom teachers

in inclusion settings, sometimes have to split their time between two teachers during the same class period. We have one such teacher at Gate City Middle School split between two teachers.

The Special Education Advisory Committee is requesting that you consider hiring additional special education teachers to address these areas. The committee has also requested a Transition Coordinator for the past several years to assist secondary students with disabilities to find employment and to monitor their success while on the job. The VDOE is mandating that all students have work experiences beginning with the 9<sup>th</sup> grade class of 2018-2019. The committee is requesting that a building be constructed so that life skills students could open a used garment shop to the public. The building would need to consist of four rooms: a receiving room in order to take in clothing donations to be sorted; a washing/drying room with shelving to clean the items; a room with shelving, racks, and cash register for sales, and a family bathroom for students and the public to use.

Ms. Robinette presented for approval the Special Education Annual Plan/Part B Flow Through Grant. On a motion by Ms. Gillenwater, seconded by Mr. Templeton, all members voting aye, the Board approved the Special Education Annual Plan/Part B Flow Through Grant as presented. (Appendix)

Ms. Robinette presented for approval the Special Education Pre School Grant. On a motion by Mr. Horton, seconded by Mr. Sallee, all members voting aye, the Board approved the Special Education Pre School Grant as presented. (Appendix )

Chairman Quillen thanked Ms. Robinette for her hard work and all the hours she put in to getting these grants approved and for her work on the Special Education Program.

#### PUBLIC COMMENT: None

#### **DISCUSSION/APPROVAL OF HIGH SCHOOL GRADUATION DATES FOR 2017:**

Superintendent Ferguson presented the recommendation of the high school principals of the following dates for Graduation:

Gate City High School Wednesday, May 24, 2017 – 7:00 p.m. Twin Springs High School Thursday, May 25, 2017 – 7:00 p.m. Rye Cove High School Friday, May 26, 2017 – 7:00 p.m.

On a motion by Mr. Templeton, seconded by Mr. Sallee, all members voting aye, the Board approved the high school graduation dates for 2017.

<u>APPROVAL OF HEAD START FINANCIAL BREAKDOWN FOR FEBRUARY, 2017:</u> On a motion by Mr. Templeton, seconded by Mr. Horton, all members voting aye, the Board approved the following Head Start financial breakdown for February, 2017:

Expenses \$107,461.68 InKind \$44,022.59

<u>CLOSED MEETING</u>: Mr. Sallee made a motion to enter into closed meeting at 6:55 p.m. to discuss teachers, teaching assistants, nurses, secretaries, custodians, bus drivers, maintenance staff, cafeteria staff, central office staff and school resource officers as provided in Section 2.2-3711 A (1) of the Code of Virginia, as amended; motion was seconded by Mr. McConnell, all members voting aye.

**RETURN FROM CLOSED MEETING:** All members returned from closed meeting at 7:25 p.m. and on a motion by Mr. Sallee, seconded by Mr. Horton, the Board returned to regular session and Mr. Sallee cited the following certification of the closed meeting:

#### CERTIFICATION OF CLOSED MEETING

WHEREAS, the Scott County School Board has convened a closed meeting on this date pursuant to an affirmative recorded vote and in accordance with the provisions of the Freedom of Information Act; and

WHEREAS, Section 2.2-3711 of the Code of Virginia requires certification, by this Scott County School Board that such meeting was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED that the Scott County School Board hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed meeting to which this certification

resolution applies and (ii) only such public matters as were identified in the motion convening the closed meeting were heard, discussed or considered by the Scott County School Board in the closed meeting.

#### ROLL CALL VOTE

Ayes: Linda Gillenwater, Larry Horton, Gail McConnell, Bill Quillen, Steve Sallee, David Templeton
Nays: None ABSENT DURING VOTE: None ABSENT DURING MEETING: None

<u>APPROVAL OF OVERNIGHT FIELD TRIPS:</u> On the recommendation of Mr. Jason Smith, Assistant Superintendent and on a motion by Mr. Templeton, seconded by Mr. McConnell, all members voting aye, the Board approved the field trip request of Gate City High School Academic Team to attend the NAQT High School National Championship Tournament in Atlanta, Georgia, May 26-28, 2017. (10 students, 2 sponsors)

On the recommendation of Mr. Jason Smith, Assistant Superintendent and on a motion by Mr. Horton, seconded by Ms. Gillenwater, all members voting aye the Board approved the field trip request of Gate City High School Personal Finance class to attend the Department of Education Region 7 Governor's Challenge in Richmond, Virginia, April 25-26, 2017 (4 students, 1 sponsor)

<u>APPROVAL OF SUBSTITUTE SUPPORT STAFF:</u> On the recommendation of Mr. Jason Smith, Assistant Superintendent and on a motion by Mr. Templeton, seconded by Mr. Sallee, all members voting aye, the Board approved Jesse Carpenter as a support staff substitute.

**RESIGNATIONS:** On the recommendation of Mr. Jason Smith, Assistant Superintendent and on a motion by Mr. Templeton, seconded by Mr. Horton, all members voting aye, the Board approved the resignation of Ms. Amy Marchant, teacher, effective March 7, 2017.

On the recommendation of Mr. Jason Smith, Assistant Superintendent and on a motion by Mr. Horton, seconded by Mr. Sallee, all members voting aye, the Board approved the resignation of Mr. John Farmer, maintenance, effective April 7, 2017

**EMPLOYMENT:** On the recommendation of Mr. Jason Smith, Assistant Superintendent and on a motion by Mr. Templeton, seconded by Mr. Sallee, all members voting aye, the Board approved the employment of Mr. Tihlee Anderson, School Resource Officer, effective February, 2017.

#### APPROVAL OF NON-RENEWAL OF CONTRACTS FOR NON-TENURED TEACHERS:

On the recommendation of Superintendent Ferguson and on a motion by Mr. Horton, seconded by Ms. Gillenwater, all members voting aye, the Board approved the non-renewal of contracts for the following non-tenured teachers.

### NON-TENURED TEACHERS (EXPERIENCE AS OF JUNE 30, 2017)

YRS EXP	LAST NAME	FIRST NAME
5	BAKER	ВЕТН
5	HOOD	ADAM
5	PARKER	ANNETTE
4	HENRY	ANNIE
4	PARKS	TYLER
4	RICHARDSON	KRISTI
4	SMITH	TABITHA
4	TEMPLETON	KAYLA
3	BERRY	MAGGIE
3	HURD	AMY
3	HORN	LAUREN
3	PETERSON	HEATHER
3	QUILLEN	MORGAN
3	COUNTS	KARIANNE
3	COLLIER	DUSTIN

3	BAKER	MARY J
3	GARDNER	CHRISTY
3	DOCKERY	MARK
3	HOOD	CHAD
3	JARMILLA AVILA	MARIO
3	MULLINS	AMANDA
3	WARNER	KATIE
3	WEBB	YMMIL
2	CASTLE	HEATHER
2	CURTIS	KELSEY
2	GILMER	SAMANTHA
2	HAWLEY	TIFFANY
2	JOHNSON	NANCY
2	KILGORE	KAYLA
2	KISER	DEREK
2	NASH	BILLY
2	REDWINE	LINDSEY
1	BROADWATER	TANA
1	CULBERTSON	APRIL
1	FRALEY	SUSAN
1	GARDNER	SHERRI
1	HILL	ALEXANDRA
1	LANE	FARRAH
1	LAWSON	CHARITY
0	CALVERT	JULIE
0	CHAPMAN	BRITTANY
0	CHRISTIAN	JOSH
0	CRISWELL	HOLLI
0	FRANCE	
		MEGAN
0	HAGY	DAVID
0	HAMMONDS	LAURA
0	HARTSOCK	JUSTINE
0	HENRY	ALYSSA
0	KEGLEY	JEFF
0	LAWSON	ANDY
0	LAWSON	TIM
0	LEWIS	DORINA
0	LYALL	SYDNEY
0	MCCLAIN	DEANNA
0	MCGEE	MEGAN
0	MULLINS	CANDACE
0	MOORE	CHRISTIAN
0	NORMARK	SARA
0	QUALLS	HAILEY
0	TAYLOR	BRAD

#### TWO YEAR PROBATIONARY

#### CHRIS AKERS, JEFF LESTER, ASHLEY BURKE

#### APPROVAL OF NON-RENEWAL OF CONTRACTS FOR CLASSIFIED EMPLOYEES:

On the recommendation of Superintendent Ferguson and on a motion by Mr. Sallee, seconded by Mr. Horton, all members voting aye, the Board approved the non-renewal of contracts for the following classified employees:

## CLASSIFIED EMPLOYEES Teaching Assistants

Tammie Dixon Francina Lynn Bishop

Phyllis Bellamy Jana Bright Lisa Ison **Ruth Potts** Gena Quillen Ramona Russell Lisa F. Bishop Glenda Edens Donna Sanders Jennifer Moore Carolyn Sawyer Rebecca Krantz Karen Jennings Christy Billips Hagan McClellan Kevin Warner Rebecca Meade Christy Bradshaw Brenda Gilliam Jenny Page Sabrina Groseclose Brittany Peterson Debra Keith Ashley Osborne Melissa Qualls Crystal Williams Megan Gardner Sherry VanZant Katie Jo Dockery

Technology Department

Debby Brickey Patrick Johnson

Information Management Systems Technology Support Specialist

and Technology Coordinator

Adam Tipton Joey Kilbourne

Technology Support Specialist Technology Support Specialist

**Central Office** 

Carla Carter Patty Sampson

Administrative Assistant to Special Education Supervisor

Karen (K.C.) Linkous

Human Resource Manager/
Clerk of the Board

Beverly Stidham

Purchasing Specialist/
Deputy Clerk of the Board

Vickie Lane Angie Johnson Administrative Assistant to the Food Service &

Superintendent/Budget Specialist Child Nutrition Specialist/

Head Start Payroll & Invoice Officer

Medicaid Specialist Angie Vermillion

**School Nurses** 

Courtney Bolling Tabbitha Bledsoe
Lisa Castle Yvonne Edwards
Tammy Farmer Stephanie Penley
Tiffany Howard Laura Lawson
Karen Dunlap Natasha Swinney

Occupational/Physical Therapists

Emily Prater Rebecca Hillman Kimberly Price

#### **School Secretaries**

Renee Adams Nikki Gardner Susan Carter Sheila Nash Barbara Baker Patricia Nash Teresa Shupe Sherry Bridwell Pam Flanary Tracy Ferguson Robin Hall Kristie Rusek Jenny Jordan Sherri Christian Norma Casteel Lana Culbertson Sheila Mays Rebecca Statzer Karen Blanton Jennifer Houseright Jackie Willis Robin Bond

#### Custodians

**Bobby Collins** Thomas Dooley Larry France Cathy Criswell Vernon Free Dexter Harmon Greg Hill Carrie Stansberry David Kinkead Charlie Oaks Ronald Laney **David Tipton** Rebecca Powers Oakley Hartsock Jeff Napier Justin Nickels Brenda Richardson Penny Osborne Debra K. Brown Gaye Sanders Stanley Sluss Rhonda Franklin David Williams Melissa Williams Jeff Lawson Scottie Williams Phyllis Payne Teresa France Ashley Clark Rodney Darnell Connie Edwards Pam Sivert Larry Vermillion Helen Jackson Nathaniel Akers Brian Lawson Mary Beth Rhoton Rebecca Compton Lisa McCracken Johnny Lane

## **Transportation Coordinator**Gary Adams

#### **Mechanics**

Billy Addington Phillip Quillen Tim Edwards Hollis Dean Anderson

Maintenance Secretary Kim Henderson

#### Maintenance

John-Logan CassellTommy PayneSteve LanePaul BoggsRichard HowellWilliam PippinRandall LaneyJamie BlantonGary McDavidRobert Rhoton

#### **Bus Drivers (Pending Physical)**

William Don Akers
Deborah Bledsoe
Charles Blessing
Johnny Bowen
Melinda Brickey
Allen Godsey
Dexter Harmon
Randy Bledsoe
Charles Blessing
Billy Nash
Matthew Cruby
Greg Marshall
Hazel Hass

Donna Hass Judy Johnson Fritz Rodney Darnell Grover Kegley, Jr. David Kinkead Valerie Lane Ouillen Ashlev Clark Lisa Anderson Linda Cantrell Nancy McDavid Odene Nash Kevin Moore Jonathon Dooley Anthony Odle Billy Odle Ralph Lyons David Tipton Lee Roy Sanders Eva J. Shelton Kenneth Sluss Charles O. Taylor Phoebe Pape David Lawson Tammy Bledsoe Doris Tipton Nadine Vermillion Billy Flanary Travis Kern Jonathan Pierson Donna Hood Hobert Edward Musick Connie Dockery Thomas Dooley Ezra Summey Jimmy Webb

#### Cafeteria Personnel

Lisa Bishop Tamara Berry Peggy Cruby Joyce Austin Brenda Rhoton Vickie Kern Patricia Cunningham Deborah Osborne Margaret Hass Heather McComas Barbara Pearcy Margaret Jessee Jessica Sizemore Sharon Culbertson Carolyn Meade Linda Dockery Jason Bellamy Teresa Lane Cynthia Carter Shelsie Page Anna Griffin Palmer Jennifer Pennington Jessica Howell Patricia Weatherly Amy Shaffer Betty Castle Sharon Vermillion Carla Gardner Kathy Penley Judy Spears April White Debra Fletcher Judy Porter Kathy Starnes

#### APPROVAL OF 2017-2018 SCHOOL OPERATING BUDGET AND CAFETERIA

**BUDGET:** Superintendent Ferguson presented the 2017-2018 School Operating & Cafeteria Budgets to be approved. He explained that with the increase in the VRS, the school system will have to come up with \$300,000 additional monies if the salaries stayed the same. Mr. Ferguson stated that salaries for the upcoming budget will revert back to scale plus a step. Each employee will move forward on the scale unless they have topped out and that the 2% raise will not be included in the 2017-2018 budget. Mr. Ferguson thanked Mr. Sallee and Mr. Templeton for serving on the budget committee and for the input and support.

On a motion by Mr. Horton, seconded by Mr. McConnell, all members voting aye, the Board approved the 2017-2018 School Operating Budget as presented. (Appendix )

On a motion by Mr. Templeton, seconded by Mr. Horton, all members voting aye, the Board approved the 2017-2018 Cafeteria Budget as presented. (Appendix )

**BOARD MEMBER COMMENTS:** Mr. Horton & Ms. Gillenwater congratulated Gate City High School on their SACS Accreditation.

ADJOURNMENT: There being no further business, the Board adjourned at 8:40 p.m.

William	"Bill"	R.	Ouillen.	Jr	Chairman
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K.C. Linkous, Clerk

# **Scott County Schools**

# Memo

To: School Board Members

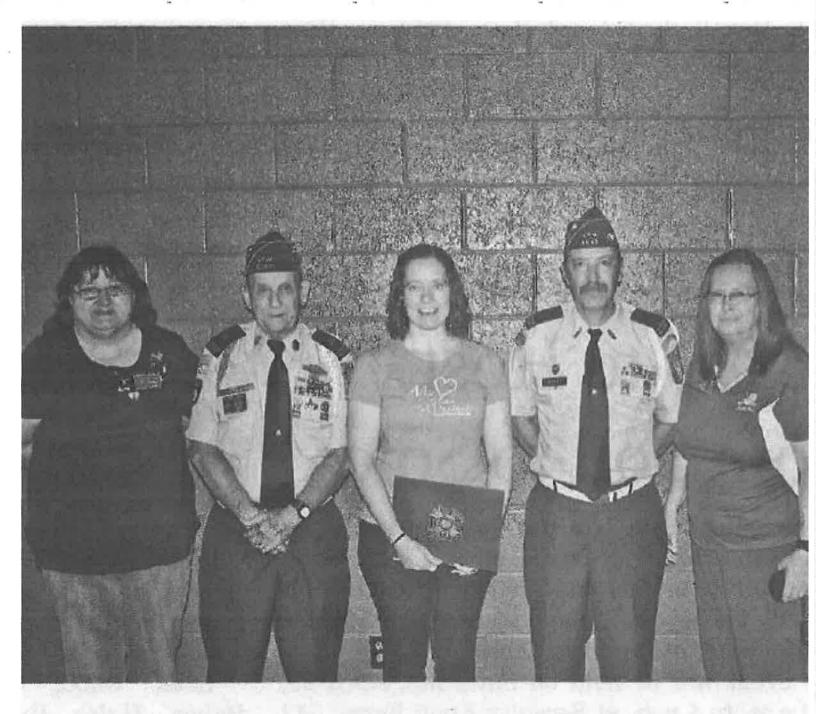
From: Jason Smith, Assistant Superintendent

**Date:** May 2, 2017

**Re:** April Addington

Ms. Addington was the recipient of the American Cross's Education Hero. She won the award for leading her students to secure a grant to fund an anti-litter campaign. Ms. Addington and her class presented anti-litter workshops to the local elementary schools, administered an anti-litter slogan contest, and conducted several stream clean-up events. Ms. Addington has went above and beyond the call of duty to ensuring her students not only learn subject material, but they are vested in community action and involvement.

Ms. Addington was also the VFW's Teacher of the Year.



# VFW Teacher of the Year

the VFW District 12 Teacher of the Year Award last week. Ived the award from members of the VFW and Ladies Aux istrict 12. Addington teaches earth science, environment ch, pre-algebra part 2 and algebra 1 part 1 at the school. Sind by Vicki Dooley, Darrell Mays, Bill Dooley and Ida Laws eremony.

#### **Jason Smith**

From: April Addington

**Sent:** Friday, April 21, 2017 8:55 AM

To:Jason SmithCc:John FergusonSubject:Education Hero

#### Jason,

Mr. Mullins said you wanted a picture from yesterday. Here's a couple (the first one is what they posted on facebook with the explanation that they read at the ceremony yesterday; the second is from yesterday with my trophy):





April Addington

Environmental Research/Earth Science
Twin Springs High School

## Scott County Public School Head Start Recruitment Plan

Program Objectives:

To establish and maintain an outreach and recruitment process to serve eligible children in Scott County which systematically ensures:

- -Increased program participation of underserved populations of eligible children
- -Full enrollment of age eligible children who meet one of the following criteria:

Foster Child

Child's Family is homeless

Child's Family is receiving public assistance

Child's family income is below the poverty line

-Ten percent actual enrollment includes services to children with disabilities

To maintain waiting lists by obtaining a number of applications prior to the beginning of the enrollment year that is greater than the enrollment opportunities

Recruitment Activities:

Activity	Person Responsible	Timeline
Recruit siblings within current Head Start classrooms	Family Service Staff	January/ February
Include recruitment flyer in Parent Newsletter	Family & Community Services Coordinator	February & March
Place recruitment yard signs at approved locations within the county	Family Service Staff	February/ Ongoing
Place 3 x 4 recruitment signs at approved locations within the county	Family Service Staff	February/ Ongoing
Place 3 x 5 banner signs at approved locations within the county	Family Service Staff	February/ Ongoing
Advertise in Scott County VA Star Newspaper	Family & Community Services Coordinator	February
Advertise on Scott Co. Cable TV	Family & Community Services Coordinator	February
Update Recruitment Announcement on SCPSHS Facebook Page	Management Staff	February/ Ongoing
Update Recruitment Announcement on SCPSHS Website	Management Staff	February/ Ongoing
Recruitment announcements at parent meetings	Family Service Staff	Monthly (February -May)
Hang H.S. recruitment flyers/ posters at each center, local businesses,	Family Service Staff	February
agencies, and doctor and medical professional offices and businesses/	Policy Council	
medical professional offices that border Scott County.		

# Scott County Public School Head Start Recruitment Plan

Activity	Person Responsible	Timeline
Provide small flyers to restaurants, grocery stores, and local merchants to place in individual shopping bags	Family Service Staff	February/ Ongoing
Set up recruitment booth at each Kindergarten registration site	Family Service Staff	March/ April
Registration Day at individual centers	Family Service Staff	March/ April
Recruit foster children: contact DSS	Family & Community Services Coordinator	April/ Ongoing
Recruit homeless families: 1.) Contact Hope House, DSS, AppCAA, and SCPS Homeless Liaison &	Family & Community Services Coordinator	February
send/ post recruitment flyers	Family Service Staff	February
2.) Post recruitment flyer at laundromats  Recruit migrant and non-English speaking families: contact Clinch River  Migrant Health Network and SCPS	Family & Community Services Coordinator	April/ Ongoing
Contact agencies serving children with severe disabilities (Infant Toddler Connection, LEA, Child Development Clinic, and DSS)	Child Development Services Coordinator	April/ Ongoing
Week of the Young Child: Display of artwork in local businesses	Education Staff	April
Press Release in Scott County VA Star of Week of the Young Child Activities	Family & Community Services Coordinator	April
Announcement in church bulletins	Family & Community Services Coordinator	April
Provide recruitment flyers to all primary and elementary schools to be sent home	Family & Community Services Coordinator	April
Day Cares: Share info that we are recruiting	Family & Community Services Coordinator	April/ Ongoing
Meet with LEA to coordinate enrollment with the Pre-K Program	Family & Community Services Coordinator	April/ May
Collaborate with SCPS in Child Find efforts: Plan, organize/ participate in Early Childhood Fair at Food City	Child Development Services Coordinator Family Service Staff	May
Accept and ensure follow up on referrals from doctors and other professionals, community agencies, and school system	Management Staff	Ongoing
Ensure applications are available at the Head Start Office, each center, and primary and elementary schools	All Staff	Ongoing

## Scott County Public School Head Start Recruitment Plan

Activity	Person Responsible	Timeline	
Conduct community outreach by participating in community meetings and other agency's in-service training	Management Staff	Ongoing	
Door to door recruitment	Family Service Staff	May/ Ongoing	
Change answering machine message for summer months	Education Staff	End of program year	
Ex: We are closed for the summer. Our children will return to class on We are accepting new applications for fall enrollment. To apply, please contact the Head Start Office at 386-6051		(40)	

## <u>Scott County Public School Head Start and Early Head Start Eligibility and Enrollment Priorities</u>

To be eligible for services in Scott County, children must be age 6 weeks to 4 years old. For Head Start, a child must turn 3 years old by the date used to determine eligibility for public school, and be no older than the age required to attend school. According to Virginia Law, a child must be 5 years old by **September 30** of the current year to attend Kindergarten.

Children enrolled as income eligible remain eligible through the second year of their enrollment in Head Start. An income eligible child may be enrolled as of his/her third birthday when it falls after September 30 of the current enrollment year and may be enrolled in Head Start for three years. To enroll for a third year of Head Start, family income must be re-verified.

#### **Head Start Selection/ Enrollment Priorities**

- 1. Age eligible children returning from the preceding school year.
- 2. Early Head Start transition
- 3. Foster child or homeless
- 4. Family is eligible or receiving public assistance through TANF (Temporary Assistance for Needy Families) or the SSI (Supplemental Security Income) program.
- 5. Income eligible child under 100% of poverty level with a suspected or documented disability.
- 6. Child with family income at greatest % below 100% of poverty level
- 7. Oldest income eligible child under 100% of poverty level.
- 8. Child with special family circumstances. For example: A single parent working or in school, a child in the care of a relative, or a child of an incarcerated parent.

#### <u>Scott County Public School Head Start and Early Head Start Eligibility and Enrollment</u> Priorities

### **Early Head Start Selection/ Enrollment Priorities**

- 1. Age eligible children returning from the preceding school year.
- 2. Foster child or homeless
- 3. Family is eligible or receiving public assistance through TANF (Temporary Assistance for

Needy Families) or the SSI (Supplemental Security Income) program.

- 4. Income eligible child under 100% of poverty level with a suspected or documented disability.
- 5. Child with family income at greatest % below 100% of poverty level and is working or attending school.
- 6. Income eligible child under 100% of poverty level.
- 7. Child with special family circumstances. For example: A single parent working or in school, a child in the care of a relative, or a child of an incarcerated parent.

Any enrollment slots remaining may be filled from the prioritized by area waiting list of over-income children, as long as the income-eligible waiting list under 100% has been exhausted. The total over income children may not exceed 10% of the funded enrollment. Over-income children enrolled in a given year are not automatically eligible the following year, but must again be screened for eligibility.

An additional 35% of children may be between 100-130% of the federal poverty line if the program ensures that it has followed the above criteria. The program has established and implemented outreach, and enrollment policies and procedures to ensure it is meeting the needs of pregnant woman or children, and children with disabilities, before serving children that do not meet the above criteria.

## Scott County Public School Head Start

#### **Criteria Points**

5
4
10
10
9
1
2
2
4
5
8
10
12
9
7

(Determined by public school cut-off date of September 30)

A child is not eligible for an additional year of Head Start if 5 years old or older unless determined by the LEA

Other Eligibility Criteria

Parental Status	
Single Parent (Mother Only)	7
Single Parent (Father Only)	7
Two Parent Family	6
Other Relative (Grandparent/Guardian)	9
Disability	
Disability Suspected	6
Disability Identified	8
Biological/Medical Risk	3
Special Family Circumstances.	
A single parent working or in school	9
Two parent working or in school	7
Incarcerated parent.	10

## Scott County Public School Early Head Start Eligibility

## **Criteria Points**

Based on Income	
Returning Child	5
Foster Child	10
Homeless	10
Public Assistance	9
0 - 10% below poverty level	1
11 - 20% below poverty level	2
21 - 30% below poverty level	2
31 - 40% below poverty level	4
41 - 50% below poverty level	5
51 - 60% below poverty level	8
61 - 80% below poverty level	10
81 - 100% below poverty level	12
Based on Class Age	
Below 6 months	7
6-11 months	7
Age 1	7
Age 2	7
Other Eligibility Criteria	
Parental Status	7
Single Parent (Mother Only)	7
Single Parent (Father Only)	7
Two Parent Family	6
Other Relative (Grandparent/Guardian)	9
Disability	
Disability Suspected	6
Disability Identified	8
	3
Biological/Medical Risk	J
Special Family Circumstances.	
A single parent working or in school	9
Two parent working or in school	9
Incarcerated parent.	10

## SCOTT COUNTY PUBLIC SCHOOL HEAD START

Breakdown for the month of March 2017

## **EXPENSES**

\$112,045.77 TOTAL Expense

NON-FEDERAL INKIND

\$ 37,091.27 Total In-Kind

D	ividion.	Number:	
	IVISIUII	Munice.	

#### **School Division**

# CTEMS SCHEDULE 17 (Continued on next page) Budget of Perkins Funds 2017-2018 Plan

		2017-2016 F12II			
1. CAREER AND TECHNICAL	AREER AND CAREER AND NARRATIVE DESCRIPTION FECHNICAL TECHNICAL (Describe how the expenditure will assist your division		4. OBJECT CODE	5. BUDGETED FUNDS AND SOURCE OF FUNDS	
ACTIVITIES FUNDED (Indicate Required or Permissive Use of Funds)	PROGRAM AREAS FUNDED	continuously improving the academic and technical skills of students participating in career and technical education programs and in meeting the state levels of performance established under Section 113 of the Perkins IV Act.  (Section 134(b)(1, 2 and 10) (Section 135(a-c)	See Appendix C	Fed., State, or Local	Amount
See Appendix B		777 - 111 - 11 - C - 1 - 1 - 1 - 1 - 1 - 1	3000 - Purchased		
Required Use: Professional Development	ix. All	We will provide professional development programs to teachers and administrators to include in-service training. We will attend the State, Regional and National ACTE and VACTE conferences. We will send administrators and teachers to local and regional meetings and workshops.	Services	FED	5,200.00
Required Use:	ix, All	We will plan and create promotional programs and activities	8000 – Capital		
Activities for Special Populations (to include nontraditional)	IX. ZM	that encourages completion of a standard diploma for students that are completers in a CTE program and that do not plan on receiving a modified diploma.	Outlay/Equipment	FED	1,000.00
Required Use:					
Regional Program Participation (only divisions submitting Schedule 15)					
Schedule 13)					

School Division	Division Number

# CTEMS SCHEDULE 17 (Continued on from previous page) Budget of Perkins Funds 2017-2018 Plan

		2017-2018 Plan			
1. CAREER AND TECHNICAL ACTIVITIES	2. CAREER AND TECHNICAL PROGRAM	3. NARRATIVE DESCRIPTION (Describe how the expenditure will assist your division in continuously improving the academic and technical skills of	4. OBJECT CODE	5. BUDGETED FUNDS AND SOURCE OF FUNDS	
FUNDED (Indicate Required or Permissive Use of Funds)  See Appendix B	AREAS FUNDED	students participating in career and technical education programs and in meeting the state levels of performance established under Section 113 of the Perkins IV Act.  (Section 134(b)(1, 2 and 10) (Section 135(a-c)	See Appendix C	Fed., State, or Local	Amount
R7Initiate, improve, expand, and modernize quality career and technical education programs, including relevant technology.	viii. Trade and Industrial Education	We plan to purchase a Shop Bot CNC machine for Carpentry class.	8000 – Capital Outlay/Equipment	FED	20,575.00
R7Initiate, improve, expand, and modernize quality career and technical education programs, including relevant technology.	ix. All	We plan to purchase 80 Chrome Books with teacher edition materials and 10 lap tops to modernize our classrooms.	8000 – Capital Outlay/Equipment	FED	22,000.00
R2Link career and technical education at the secondary level and career and technical education at the postsecondary level, including by offering the relevant elements of not less than 1 career and	ix. All	We plan to assist special population, including economic disadvantaged career and technical students with tution assistance to ensure that they can have access to dual enrollment classes through Mountain Empire Community College.	3000 - Purchased Services	FED	6,200.00
R7Initiate, improve, expand, and modernize quality career and technical education programs, including relevant technology	viii. Trade and Industrial Education	We plan to purchase equipment and tools to meet accreditation to NATEF for Auto Technology and Auto Body Technology.	8000 – Capital Outlay/Equipment	FED	5,472.80

School Division	Division Number

# CTEMS SCHEDULE 17 (Continued from previous page) Budget of Perkins Funds 2017-2018 Plan

1. CAREER AND TECHNICAL	2. CAREER AND TECHNICAL	3. NARRATIVE DESCRIPTION (Describe how the expenditure will assist your division in continuously improving the academic and technical skills of	OBJI COI	ЕСТ		5. FED FUNDS AND CE OF FUNDS
ACTIVITIES FUNDED (Indicate Required or Permissive Use of Funds)  See Appendix B	PROGRAM AREAS FUNDED	students participating in career and technical education programs and in meeting the state levels of performance established under Section 113 of the Perkins IV Act.  (Section 134(b)(1, 2 and 10) (Section 135(a-c)	See Appe		Fed., State, or Local	Amount
	_					
				Federa	al	60,447.86
Car	eer and Technic	al Education Programs or Activities Funded		State Local		0.00
		THE COMPANY OF THE 49 CO	[ dm o 2 ]			
Adminis	tration/Administ	rative Equipment Total from CTEMS Schedule 18 (1	Line 3)			0.00

Grand Total Career and Technical Education Federal Budget 60,447.86

School Division	Division Number:

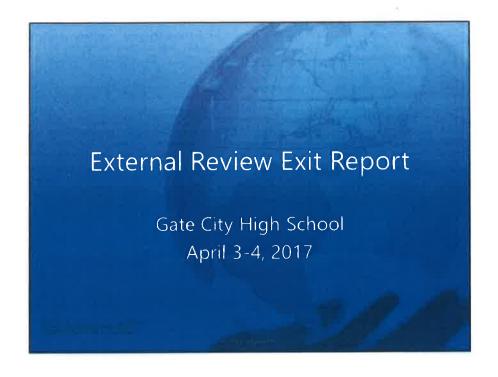
# CTEMS SCHEDULE 18 (Continued from previous page) Administration/Administrative Equipment Funds and Budget Summary Worksheet

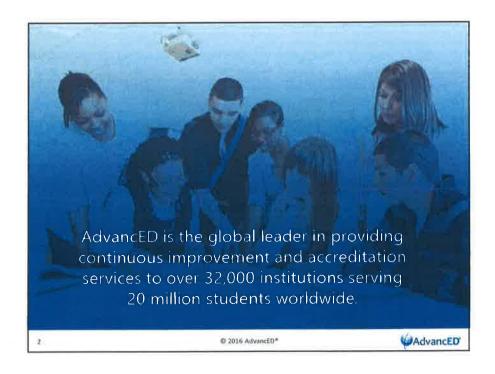
#### 2017-2018 Plan

SUMMARY BUDGET WORKSHEET  (A summary of the budget worksheets relevant to plan objectives that includes line items under the broad expenditures.)			
Expenditure Categories See Appendix C for Object Code Definitions	Amount		
1000 - Personal Services	0.00		
2000 - Employee Benefits	0.00		
3000 - Purchased Services	11,400.00		
4000 - Internal Services	0.00		
5000 - Indirect Costs and Other Charges	0.00		
6000 - Materials and Supplies (THIS IS NOT ALLOWED for Perkins funds.)	NOT ALLOWED		
8000 - Capital Outlay/Equipment	49,047.86		
TOTAL Expenditure Category Budget is calculated from the CTEMS Schedule 17 Budget and CTEMS Schedule 18 Administration/Administrative Equipment Funds and Budget Summary Worksheet (Federal)	60,447.86		

### 2016-17 ALLOCATIONS 2ND HALF OF SECOND SEMESTER - MAY 2, 2017

SCHOOL	COPIER	CUSTODIAL	TOTAL
DPS	1,572.50		1,572.50
DIS	1,000.00	1,000.00	2,000.00
FBPS	1,000.00	1,000.00	2,000.00
HES	1,000.00	1,500.00	2,500.00
NES	1,100.00	2,500.00	3,600.00
RCI	1,000.00	1,500.00	2,500.00
SES	2,312.50	5,000.00	7,312.50
WCES	1,375.00	3,000.00	4,375.00
YES	1,000.00	1,875.00	2,875.00
GCMS	2,200.00	5,000.00	7,200.00
GCHS	2,075.00	4,750.00	6,825.00
TSHS	1,137.50	3,000.00	4,137.50
RCHS	1,335.00	3,500.00	4,835.00
SCCTC	1,000.00	1,750.00	2,750.00
TOTAL	19,107.50	35,375.00	54,482.50





## Accreditation

- An international protocol for institutions committed to systemic, systematic and sustainable improvement
- Builds capacity of the school to increase and sustain student learning
- Stimulates and improves effectiveness and efficiency throughout the school

3

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## Recommendation

The External Review Team recommends to the AdvancED Accreditation Commission that

Gate City High School
earn the distinction of accreditation by
AdvancED.

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## **External Review**

A diagnostic process to stimulate and guide continuous improvement with a focus on:

- -Impact of teaching and learning
- -Capacity of leadership
- -Use of resources

5

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## **External Review**

Professional judgment by the External Review Team results in:

- Powerful Practices
- -Opportunities for Improvement
- -Improvement Priorities
- Index of Education Quality
- Accreditation Recommendation

6

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## **Stakeholders**

Stakeholder Interviewed	Number
Administrators	2
Instructional Staff	36
Support Staff	6
Students	51
Parents/Community/Business Leaders	8
Total	103





# Teaching and Learning Impact

The External Review Team examined:

- Student performance results
- instructional quality
- Learner and family engagement
- Support services for student learning
- Curriculum quality and efficacy
- College and career readiness data

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## **Findings:**

## **Improvement Priorities**

 Develop and implement a formalized professional development process to support the interpretation and use of multiple data measures to inform instruction. (5.3, 5.1, 3.2)

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## **Findings:**

### **Opportunities for Improvement**

- Develop and implement procedures that support formal as well as informal opportunities for collaboration to improve instructional practice and student performance (3.5)
- Formalize and implement a structure to insure that all students are supported by an adult advocate (3.9)
- Establish clear and consistent grading practices that are vertically and horizontally aligned (3.10)

10

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	Learning Environments	External Review
1	Equitable Learning Environment	2.50
2	High Expectations Environment	2.54
3	Supportive Learning Environment	2.78
4	Active Learning Environment	2.80
5	Progress Monitoring and Feedback Environment	2.59
6	Well-Managed Learning Environment	2.87
7	Digital Learning Environment	2.20

11



## eleot®

	Learning Environments	External Review	AEN
1	Equitable Learning Environment	2.50	2.69
2	High Expectations Environment	2.54	2.80
3	Supportive Learning Environment	2.78	3.05
4	Active Learning Environment	2.80	2.93
5	Progress Monitoring and Feedback Environment	2.59	2.76
6	Well-Managed Learning Environment	2.87	3.12
7	Digital Learning Environment	2.20	1.86

12





### **Leadership Capacity**

## The External Review Team examined:

- Institutional purpose and direction
- Governance and leadership effectiveness
- Stakeholder engagement
- Improvement capacity
- Results

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## **Findings**

## **Powerful Practices**

- Leadership, staff, students, parents, and all other stakeholders demonstrate shared values and beliefs, a strong sense of community, and a commitment to a culture of success. (1.2, 1.1)
- Clear and responsible governance supports school effectiveness. (2.1, 2.2)

14

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### **Resource Utilization**

The External Review Team examined:

- Allocation and use of resources
- Equity of resource distribution to need
- Level and sustainability of resources
- Long range capital and resource planning effectiveness

15

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## Conclusions

Index of Education Quality™ (IEQ™)

- Impact of <u>teaching and learning</u> on student performance
- Capacity of leadership to guide and ensure effectiveness in carrying out <u>strategic direction</u> of institution
- Utilization of <u>resources</u> to meet diverse needs of students and institution
- Use as a <u>tool</u> for formative analysis and continuous improvement
- <u>Connection</u> for the conditions, processes, and practices to evidence including student performance

16

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	External Review IEQ Score	AE Network Average
Overall Score	284.62	278.94
Teaching and Learning Impact	266.67	268.48
Leadership Capacity	313.64	293.71
Resource Utilization	292.27	286.27

Fun	Close knit	Friendly	Dedicated
Educational	Comfortable	Encouraging	Passionate
Caring	Approachable	Caring	Welcoming
One big family	Open	Supportive	Successful
Welcoming	Non-judgmental	Inspiring	Safe
Proud	Pride	Alright	Excelling
Connected	Complicated	Helpful	Willingness to help
Responsible	Enthusiastic	Efficient	Collaborative
Enjoyable	Safe	Safe	Traditional
Warm & friendly	Fostering	Exciting	Conservative/
Humble	Fostering	Challenging	close knit
Participatory	Caring atmosphere	e Clean	
Cooperation	Unique	Community	
Encouraging	Pride	Inclusion	
	Invested	Family	
working	Nurturing	Pride	
Supportive	Ethical	Accepting	
Blessed	Community	Supportive	
Considerate			90
18	© 201	6 AdvancED*	Advanced

## **IEQ** Results

The IEQ results indicate that the institution is performing within acceptable ranges as compared to expected criteria as well as other institutions in the AdvancED network.

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## Recommendation

The External Review Team recommends to the AdvancED Accreditation Commission that

Gate City High School
earn the distinction of accreditation by
AdvanceD.

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# **Continuous Improvement**

- Improvement Priorities must be addressed within two years
- Beginning of a journey of improvement
- Deliberate and strategic actions to ensure that every child, every day is being prepared and achieving success for their future

21

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# **Final Thoughts**

The External Review Team:

- Appreciates your hospitality, support and professionalism.
- Respects and acknowledges the efforts to improve the quality of your institution.
- Congratulates your school and community on completing the requirements for AdvancED Gate City High School Accreditation.

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#### **External Review**

A diagnostic process to stimulate and guide continuous improvement with a focus on:

- -Impact of teaching and learning
- Capacity of leadership
- -Use of resources

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#### **External Review**

Professional judgment by the External Review Team results in:

- -Powerful Practices
- -Opportunities for Improvement
- -Improvement Priorities
- -Index of Education Quality
- -Accreditation Recommendation

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#### **Stakeholders**

StakeholderInterviewed	Number
Adpublitrazoni	
Parents	9
Sturtorits	25
Support Staff	11
Teachers .	
	MANTALI
Total	56

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Recommendati	on	
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The External Review Team recommends to the AdvancED Accreditation Commission that the

Rye Cove High School earn the distinction of accreditation by AdvancED.

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#### Domain

# Teaching and Learning Impact

The External Review Team examined:

- Student performance results instructional quality

- Learner and family engagement
  Support services for student learning
  Curriculum quality and officers
- College and career readiness data

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#### **FINDINGS Teaching and Learning**

Opportunity for Improvement

- Formal structure for individual student advocacy (3.9)

Improvement Priority

- Collaborative learning communities (3.5)
- Training for using data (5.2, 5.3, and 3.2)

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	elec	ot®		-	 	
	Learning Environments	External Review	AEN	-		
1		2.78	2.69			
-	High Expectations Environment	3.30	2.80	_		
3	Supportive Learning Eromorement	3.34	13:05	_		
4		3.24	2.93			
5	Progress Monitoring and Fendback   Emilronment	3.16	2,76	-	 	 
	Well-Managed Learning Environment	3.30	3.12			
Y	Digital Learning Environment	2.27	1.86	-		
_			<b> ⊘</b> AdvancE0			
		The External Team examir Institutions direction Governanc leadership Stakeholde	ned: al purpose and	-		
			——————————————————————————————————————			

Powerful Practice

- Culture and shared beliefs (1.2)

- Governing body effectiveness (2.1, and 2.3)

4

Domain	Resource Utilization
	The External Review Team examined:  Allocation and use of resources  Equity of resource distribution to need  Level and sustainability of resources  Long range capital and resource planning effectiveness
	O 1015 AdvanceO* WANGANATO
Findings	
Resources	
Opportunity for - Sufficient time	r Improvement e and resources (4.2)
14	© 2016 AdvinocEO* WANDYJOCEO
	- And American
Conclusion	าร
	n Quality™ (IEQ™)
- Impact of <u>teac</u>	thing and learning on student
Capacity of lea     effectiveness in	adership to guide and ensure n carrying out <u>strategic direction</u> of
students and i	esources to meet diverse needs of institution
improvement	or the conditions, processes, and
practices to ev	vidence including student performance

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#### **IEQ** Results

	Extremal Review IEQ Store	At Network Average
Overall Score	283.97	278.94
Teaching and Learning	266.67	268.48
Leadership Capacity	316.18	293.71
Resource Utilization	282,14	286,27

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#### **IEQ Results**

The IEQ results indicate that the institution is performing within acceptable ranges as compared to expected criteria as well as other institutions in the AdvancED network.

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### **Continuous Improvement**

- Improvement Priorities must be addressed within two years
- Beginning of a journey of improvement
- Deliberate and strategic actions to ensure that every child, every day is being prepared and achieving success for their future

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Final Thoughts	
The External Review Team:	
<ul> <li>Appreciates your hospitality, support and</li> </ul>	
<ul><li>professionalism.</li><li>Respects and acknowledges the efforts to</li></ul>	
improve the quality of your institution.	<u> </u>
<ul> <li>Congratulates your system and community on completing the requirements for AdvancED</li> </ul>	
Accreditation.	
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# External Review Exit Report

Twin Springs High School April 10-11, 2017

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# Accreditation

- An international protocol for institutions committed to systemic, systematic and sustainable improvement
- Builds capacity of the system and its schools to increase and sustain student learning
- Stimulates and improves effectiveness and efficiency throughout the system

3

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# **External Review**

A diagnostic process to stimulate and guide continuous improvement with a focus on:

- -Impact of teaching and learning
- -Capacity of leadership
- -Use of resources

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# **External Review**

Professional judgment by the External Review Team results in:

- -Powerful Practices
- -Opportunities for Improvement
- -Improvement Priorities
- -Index of Education Quality
- Accreditation Recommendation

3

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# **Stakeholders**

Stakeholder Interviewed		Number
Administrators		3
Parents		18
Students	- i	38
Support Staff		12
Teachers		15
	i	
	- 1	
The state of the s	Total	86

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# Domain

# Teaching and Learning Impact

The External Review Team examined:

- Student performance results
- instructional quality
- Learner and family engagement
- Support services for student learning
- Curriculum quality and efficacy
- College and career readiness data

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Develop Collaborati

INVOLVING ALL FACULTY & Stateholders

# FINDINGS Teaching and Learning

Opportunity for Improvement

- Continuous Improvement Process (1.3)

Improvement Priority

Monitoring and Adjusting Curriculum,
 Instruction, and Assessment (3.2)

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	Learning Environments	External Review	AEN
1	Equitable Learning Environment	2.50	2.69
2	High Expectations Environment	~ 2.54	2.80
3	Supportive Learning Environment	3.07	3.05
4	Active Learning Environment	2.94	2.93
5	Progress Monitoring and Feedback Environment	₹ 2.70	2.76
5	Well-Managed Learning Environment	3.20	3.12
7	Digital Learning Environment	∼ 1.65	1.86

20 min. gir? )
Cobservation )
Grapshot

Domain Leadership Capacity

The External Review Team examined:

- Institutional purpose and direction
- Governance and leadership effectiveness
- Stakeholder engagement
- Improvement capacity
- Results

10

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# Findings Leadership and Governance

Powerful Practice

- Governing Body Operations (2.2)

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# Domain

# **Resource Utilization**

The External Review Team examined:

- Allocation and use of resources
- Equity of resource distribution to need
- Level and sustainability of resources
- Long range capital and resource planning effectiveness

12

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" Family phere"

# **Findings** Resources

Powerful Practice

- Qualified Professional and Support Staff (4.1)

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# **Conclusions**

Index of Education Quality™ (IEQ™)

- Impact of teaching and learning on student performance
- Capacity of leadership to guide and ensure effectiveness in carrying out strategic direction of institution
- Utilization of **resources** to meet diverse needs of students and institution
- Use as a **tool** for formative analysis and continuous improvement
- Connection for the conditions, processes, and practices to evidence including student performance

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# **IEQ Results**

verall Score	<b>生了大大学工工工工工工工工工工工工工工工工工工工工工工工工工工工工工工工工工工工</b>	
	287.82 288.	278.94
Teaching and Learning Impact	273.81	268.48
Leadership Capacity	309.09	293.71

\* Very Rose to see All 4 IEQ Above retwork aug.

**Advance**(y

8.88 pts higher 5.33 pts higher 15.38 pts. higher 10.16 pts. higher

# **IEQ Results**

The IEQ results indicate that the institution is performing within acceptable ranges as compared to expected criteria as well as other institutions in the AdvanceD network.

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# Recommendation

The External Review Team recommends to the AdvancED Accreditation Commission that the

Twin Springs High School earn the distinction of accreditation by AdvancED.

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# **Continuous Improvement**

- Improvement Priorities must be addressed within two years
  - Beginning of a journey of improvement
  - Deliberate and strategic actions to ensure that every child, every day is being prepared and achieving success for their future

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# **Final Thoughts**

# The External Review Team:

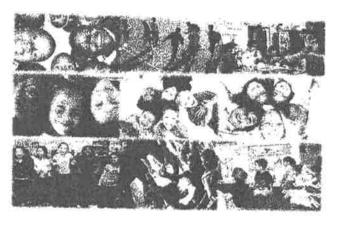
- Appreciates your hospitality, support and professionalism.
- Respects and acknowledges the efforts to improve the quality of your institution.
- Congratulates your system and community on completing the requirements for AdvancED Accreditation.

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